

#### Burdett National Transition Nursing Network and the South Thames Paediatric Network Collaboration Events

NHS
Alder Hey Children's

NHS s Birmingham

University Hospitals Birmingham

NHS Healthcare

Imperial College Healthcare



Somerset
IS Foundation Trust

#### **Stella Carney**

Burdett Regional Nurse Advisor for Young People's Healthcare Transition (South of England)

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Burdett Regional Nurse Advisor for Young People's Healthcare Transition (London)

Session 3







#### Session 3: February 2023

- National Update
- Stakeholder Analysis
- Transition Tools Ready, Steady Go and Growing Up and Gaining Independence (GUGI)



Stakeholder Analysis

> Transition Tool Ready, Steady, Go







#### **Burdett National Update**

- Together for short lives document, including The Guide to Stepping Up has been updated.
- End of Life / Palliative Care booklet has been updated to include a Transition specific section.
- Community Currencies for Transition Pilot to start late spring
- CQC inspection criteria
- Data collection (transition code) Snowmed codes being developed
- National framework for transition (0-25 years models of care)
- Core capability Framework for the Care of Young People and Transition
- National training package for the care of young people and transition









## The Burdett National Transition Nursing Network









## Burdett Transition Quality Improvement Model

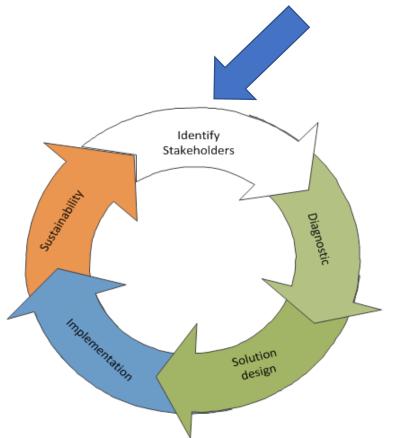
**Stella Carney** 

Burdett Regional Nurse Advisor for Young People's Healthcare Transition (South of England)





#### The Burdett Process for Improvement



- Stakeholders
- Diagnostic
- Solution design
- Implementation
- Sustainability

A structured way of approaching improvement



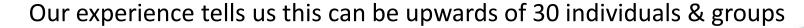


#### **The Burdett Transition QI Process - Stakeholders**

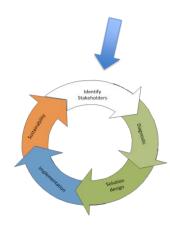
A stakeholder is any individual or group with an interest or influence over your transition pathway

These lists are utilised to identify barriers and enablers and to devise a communications plan setting out what information needed to be given to which groups & individuals, and how.

- Primary, secondary & tertiary care partners (child & adult services)
- Community services
- ICB's / Specialist Commissioners
- CEO / Directors / Directors of Nursing
- Third sector



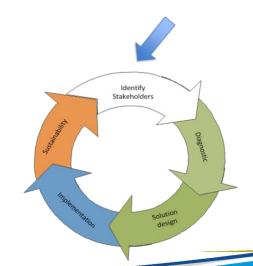






#### **Burdett Transition QI Process - Stakeholders**

- Recognise internal and external whole organisation Key Stakeholders for Transition
- Identify the key Stakeholders for Transition within each of your organisations services, including both Paediatric AND Adult Services
- Complete a Stakeholder Analysis to identify who you need to work with to influence your service development
- Create focus group to assist the delivery group (Advisory / Steering Group)
- Create delivery groups for the project workstreams (e.g for each service)







## Session 2 Call to action

- Transition: Things to do to get started
   A call to action
- ➤ Identify who the Key Stakeholders are within your own organization and the wider health and social care arena.
- Consider those who possess and engender enthusiasm and those who hold the power in the change management process.
- Explore and identify which Transition Tool you will use to support conversations with young people.







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**Examples of the Key Stakeholder Roles:** 

**Executive Leads for Transition.** 

Service Consultants for both child and adult services.

Heads of Nursing.

Clinical Nurse Specialists.

➤ In addition to the key stakeholder roles for transition, which other roles do you feel should be prominent within your stakeholder analysis?

Please go to slido.com to enter your answer using enter code:

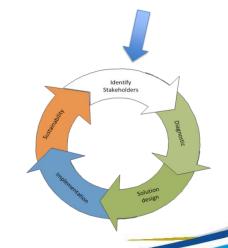






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#### Internal and External Key Stakeholders

 Recognise and identify internal and external (whole organisation) Key Stakeholders for Transition.

- Anyone who has interest in or influence over transition.
- Identify which other authorities / services Young
   People will need to transition within, such as
   Education and Social Care.
- Think BIG! Depending on the organisation, the list could be anything between 30 and 150 individuals.
- Look at every aspect of transition eg. Heads of Nursing, Chief Exec, parents, adult services, LD Lead also LA colleagues, primary care, commissioners etc.
- Explore who has influence and who has interest.
   Work closely with those who have both.
- Consider who can support you in financing your service. (Organisation, Regional Funding)





#### **Organisational Stakeholders**

• Identify the Key Stakeholders for Transition within each of your organisations services, including both Paediatric AND Adult Services

- Who can make decisions within the organisation.
- Combine top down / push up approach.
- Each service will need to be involved in developing their own pathways for transition.
- Organisation stakeholders should include both adult and children's services.
- Nursing and medical teams in each service should have a nominated lead for Transition.
- Think about representation at all levels eg. HCAs, admin, MDT coordinator etc.
- Don't forget the voice of the Young Person.
  How are you obtaining feedback from them
  and how involved are they in contributing to
  your processes.





#### Stakeholder Analysis Grid

#### **Enablers:**

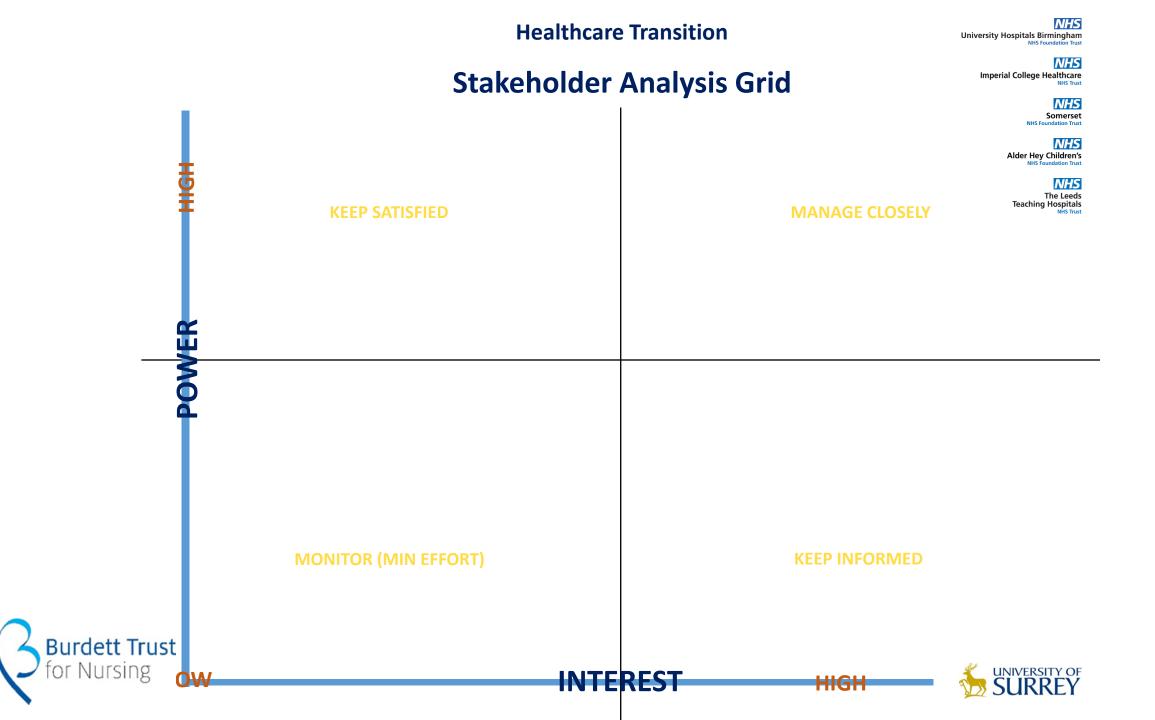
- Think about who has the power and influence. Who are the enablers?
- Identifying these stakeholders early, will allow you to build relationships and bring them with you in the process, rather than having to 'sell' them concepts in the future.

#### **Gatekeepers:**

- What and who might be barriers to progressing your service.
- This group are equally as important to involve in your policy and process development from the start.







#### **Focus Groups and Delivery Groups**

#### Focus group (Advisory / Steering Group)

- Focus groups are tasked with developing the overarching Strategy for Transition
- Chair and terms of reference to be developed and agreed.
- Members should include those with high power and high interest.
- Both Adult and Children's Services need to be represented. (Acute and Community services).
- Include members from education and social care as well as health.
- Expert panel member will support delivery of best practice principles.
- Could include members of the Transformation, communication, and patient experience teams.
- Young Person representation.
- Meeting minutes and action plan to be developed and communicated to the delivery groups.

#### **Delivery Group**

- Delivery groups need representation from those who are actually delivering Transition Services.
- Usually made up of and medical and nursing lead for each service.
- Responsible for embedding the overall strategy for Transition within individual services.
- Complete tasks such as Benchmarking and Gap analysis to inform next steps.
- Develop service specific pathways for Transition.
- Engage directly with Young People to provide developmentally appropriate Healthcare





#### Stakeholder Analysis – Key Points

Identify Stakeholders

Thatlanananana Solution design

- Consider internal and external Stakeholders.
- Adult and Children's services should be represented.
- Identify who are the influencers and who are potential barriers to progress.
- Complete a Stakeholder analysis grid to develop a communication plan.
- Create a Focus group to develop and agree the overarching Transition Strategy and include documented action plans (Highlight roles, responsibilities and timelines)
- Focus group to work collaboratively with the service specific delivery group to ensure consistency and develop bespoke Transition Pathways for each service.





#### **Future Sessions**

- Future sessions will cover 1 or 2 aspects of the Burdett Transition QI process.
- Each will include practical examples throughout, including an overview of the Transition Tools available, Transition Lead Roles and the Lived experiences of young people
- Final session will include an overall summary, next steps and future planning as call to action.





Session 2

Stakeholder Analysis

Transition Toolkit 1 & 2

Session 3

Diagnostic / Solution design

Transition Toolkits 3 & 4

Session 4

**Implementation** 

The Role of The Transition Lead



Session 5

Sustainability

**Summary of Transition** events and learning



*Next steps and future planning - call to action.* 







## Session 3 Call to action

Transition: Things to do to get started
 A call to action

- ➤ Map your current Transition Service
- ➤ Identify what your Future State for Transition looks like based on 'Gold Standard Services@









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➤ What is the most significant aspect of Transition that you have learned today?

 Please go to slido.com to enter your answer using enter code: 6857745





### Thank You





